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MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT : Report on Directorate of Intelligence
Participation in Training Course

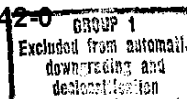
You may be interested in the following paragraphs, which appeared in a recent Intelligence School report on a segment of the Intelligence Production Course, a nine-week training program designed for Career Trainees who have been selected for assignment to the Directorate of Intelligence:

On 25-26 August, the IPC (Intelligence Production Course) visited the Office of Research and Reports. On the first day, the Economic Research Area (ERA) acted as host. [REDACTED] 5X1A9a Chief, Africa Branch of the International Division of ERA, discussed his Branch's involvement in providing intelligence support for the Department of State vis a vis the Rhodesia-Zambia crisis. The class was particularly impressed by the fact that [REDACTED] -- a 25X1A9a substantive expert in the intelligence community -- was called on to work directly with representatives of Mr. Rusk's office as well as with the Assistant Secretary of State for African Affairs. 25X1A9a [REDACTED] did an excellent job of illustrating how the special capabilities of ORR in such fields as transportation, communications, metals and minerals, and international shipping were brought to bear on the problem.

The second phase of the visit to the ERA consisted of a panel discussion of the ERA Support for the US Effort in Vietnam. Six ERA analysts who are specifically involved in the research effort on both North and South Vietnam discussed the responsibilities which had devolved upon them as the conflict escalated. ERA responsibilities ranged from estimates of the man-load which an individual Vietnamese could carry to cost effectiveness estimates of US bombing operations. Included among the ERA group was [REDACTED] (Asia Branch, International Division) who follows general economic developments in South Vietnam. Her obvious knowledgeability and involvement in problems of such a critical nature provided the CT's with a good example of the equality which has been achieved by female analysts in ERA.

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Following an introductory session of the Military Research Area (MRA) of ORR by [REDACTED] Chief, Forces Division, the IPC had an excellent briefing by a panel of eight MRA analysts, each of whom spent about 10 minutes discussing his problem of the moment, the sources of information on which he depended, and the frustrations attendant to the particular job. Of the eight analysts on the panel, six were former CT's -- MRA, incidentally, stated that about 15 per cent of its professionals were CT's. The CT panelists made considerable point of the fact that because they had been able to demonstrate "on-the-job" competence, they were given increasing responsibilities. [REDACTED] of the January 1966 IP class made a strong impression on the class because of the rapid progress which he had made and the enthusiasm which he showed for work in the area, despite his frank admission of initial qualms that MRA research would be extremely limited in scope.

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As a result of the visits to the ERA and MRA -- and particularly the exposure to competent working analysts rather than Branch Chiefs -- several of the CT's who had initially ruled out prospective employment in ORR now plan to seek interviews there. One other aspect of the visit which seems to have impressed the class was the high level of dependence in both ERA and MRA on technical intelligence collection and overt information in contrast to the limited reliance on clandestine collection.

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Director of Training

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